



2024 PROPOSED BUDGET HIGHLIGHTS AND 2024-2026 RECOMMENDED CORPORATE PLAN

INTRODUCTION FROM CITY MANAGER



I am pleased to introduce the highlights from the City of Spruce Grove's 2024-2026 Recommended Corporate Plan and proposed 2024 budget. This overview captures what City Administration is proposing to Council in terms of programs, services, fees and property taxes.

The 2024-2026 Recommended Corporate Plan balances fiscal sustainability with the opportunities that come alongside a growing and developing city. When developing the plan, Administration considered factors that impact the municipality as well as those that impact our residents.

The City of Spruce Grove continues to grow at a fast pace. In the past 15 years, this community has grown significantly – nearly doubling to 38,985 residents. And, while it is exciting to be part of a growing municipality, it also adds pressure to maintain infrastructure and expand our services while sustaining current services we provide.

As we grow, Spruce Grove City Council is playing a greater role in the capital region, working alongside other municipal partners advocating for the community on a provincial level. Furthermore, to best deliver services at a community level,

the organization is undergoing a restructure that will effectively support our growing and developing city.

Considering these key factors, Administration has developed the 2024-2026 Recommended Corporate Plan with service delivery and fiscal responsibility at the forefront. As such, the Corporate Plan recognizes and levels out future year impacts to the taxpayer, creating stability for our community.

Administration is continuing with a three-year tax strategy creating a foundation of long-term fiscal sustainability and ensuring we are meeting the needs of our community today, while also preparing for the future.

During the upcoming Governance & Priorities Committee meetings on November 6–9, 2023, City Council will determine how to balance funding requests within the financial constraints we are facing as a City. I invite you to review this highlights document as well as the full 2024-2026 Recommended Corporate Plan available on November 2. There is also an opportunity for you to ask a question about the Recommended Corporate Plan or proposed 2024 budget. For details, visit sprucegrove.org/CorporatePlan.

Dean Screpnek, CPA,CMA,CLGM
City Manager

WHAT IS A CORPORATE PLAN?

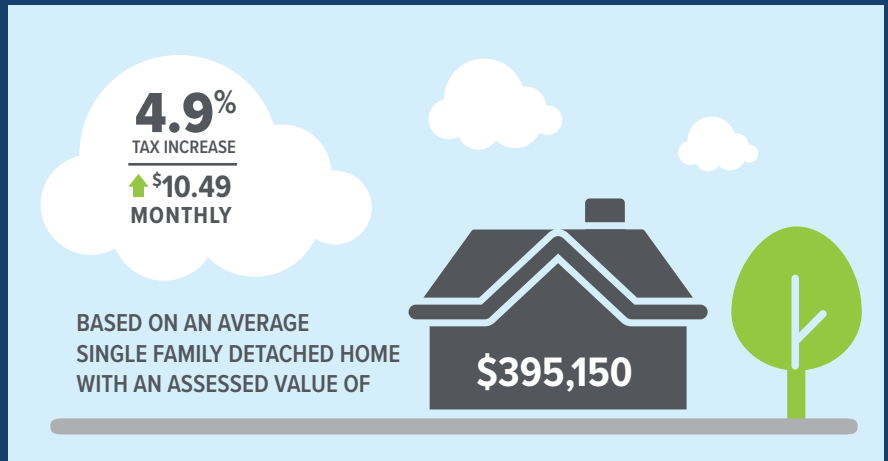
As a municipal government, the City of Spruce Grove is responsible for infrastructure, programs and services that directly impact the day-to-day lives of City residents.

This includes development services, transportation networks (roads and trails), utility services and structures (water, sanitary sewer, stormwater and solid waste), parks and open spaces, as well as funding community facilities such as the TransAlta Tri-Leisure Centre and the Spruce Grove Public Library. The Corporate Plan outlines the resources required to deliver these programs and services, provide funding to the community, as well as implementing Council's vision for the City of Spruce Grove, as described in the 2022-2025 City of Spruce Grove Strategic Plan.



2024 PROPOSED MUNICIPAL OPERATING BUDGET

Your tax dollars in Spruce Grove go a long way! They fund the program and service delivery for the City's transportation networks, the provision of public transit and public safety services, parks and open spaces, community programming and so much more! As a growing City, we are dedicated to maintaining and enhancing the amenities and offerings we provide our community in a fiscally responsible way.



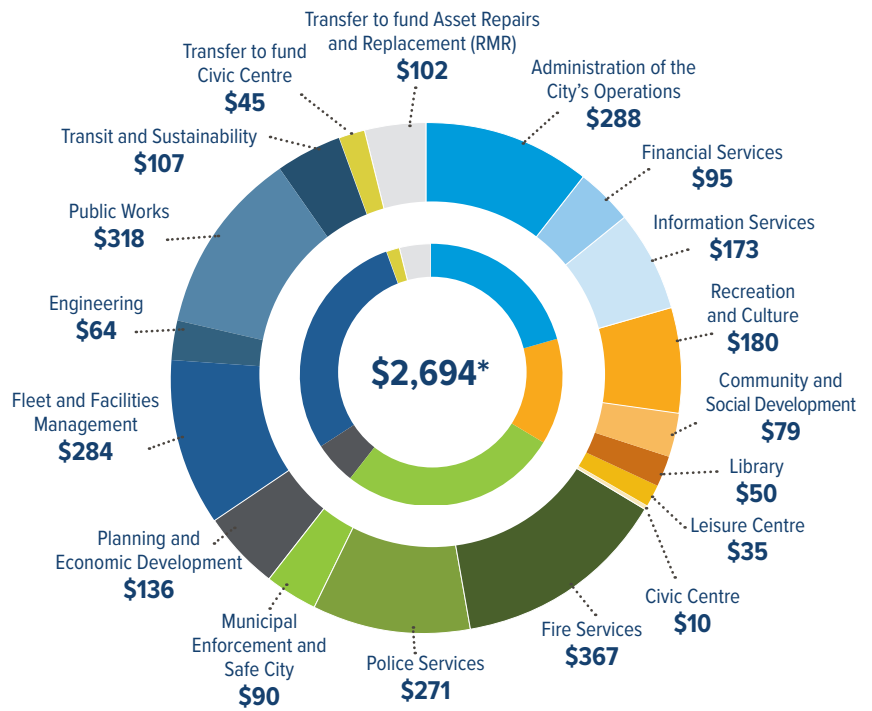
The 2024 proposed municipal operating budget of \$85.71 million includes a 4.9 per cent tax increase.

- A 2.9 per cent general tax increase supports the maintenance and enhancement of City services;
- Continuation of the 1.0 per cent tax increase to fund the repair, maintenance and replacement of existing infrastructure, vehicles and equipment, which is part of a funding strategy that was approved by Council in 2021; and
- Continuation of the 1.0 per cent tax increase to fund capital and operating costs of the Civic Centre project, as part of a multi-year strategy to level out the financial impact on both the community and City operations.

For a single family detached home with an assessed value of \$395,150, a 4.9 per cent tax increase represents a monthly increase of \$10.49 in 2024 and translates to an annual property tax bill of \$2,694.

**Transfer to fund Asset Repairs and Replacement (RMR) in the chart to the right represents the use of municipal tax dollars to pay for critical infrastructure repairs, maintenance and replacement.

HOW MUNICIPAL TAXES ARE SPENT



*Based on average single family detached home with an assessed value of \$395,150

- General Government
- Community Services
- Protective Services
- Development Services
- Transportation and Roadway Services
- Transfer for Civic Centre
- Transfer for RMR

FUNDING OUR COMMUNITY

In 2024, \$2.7 million will be directed towards supporting community initiatives, such as the Spruce Grove Public Library, small business development, the TransAlta Tri-Leisure Centre, underrepresented and equity deserving groups, and much more.



2024 PROPOSED MUNICIPAL CAPITAL BUDGET

The municipal capital budget reflects significant investments in community facilities, transportation networks, and parks and open spaces. The City is also creating lifecycle plans for the repair, maintenance and replacement of existing infrastructure, vehicles and equipment in the City that will be partly funded by the 1.0 per cent dedicated tax increase.

Significant capital investments for the City include (total cost of the following projects are shown, not just the 2024 cost):


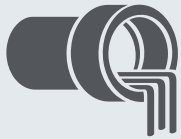


- The Civic Centre recreation and culture facility, which will be the largest capital project in Spruce Grove history (\$77.7 million).
- Spruce Grove Transit Centre (\$5.0 million).
- The City Centre Area Redevelopment Plan that is focused on revitalizing the area and making the City Centre a place where people of all ages come to shop, dine, work, live, socialize, interact and participate in a variety of community, arts and cultural experiences (Total cost of \$43.0 million – Municipal portion: \$24.4 million; Utility portion: \$18.6 million).
- Re-imagined Central Park (\$7.4 million).





UTILITY BUDGET AND DISTRIBUTION FOR 2024

Utility operations should be self-sustaining, which means the rates a user pays for a utility, such as water and waste removal, fully fund that utility. In summer 2023, the City conducted a review to update the utility rates to ensure the utilities remain self-sustaining. The average user will experience a \$8.67 increase in their 2024 monthly utility charges as a result of an increase in the water rate, sanitary sewer rate and stormwater rate.

 <p>WATER</p>	 <p>SANITARY SEWER</p>
<p>INCREASE \$4.20/MONTH</p>	<p>INCREASE \$2.52/MONTH</p>
<p>2024 UTILITY OPERATING BUDGET \$15.5M</p>	<p>2024 UTILITY OPERATING BUDGET \$6.7M</p>
<p>2024 UTILITY CAPITAL BUDGET \$8.65M</p>	<p>2024 UTILITY CAPITAL BUDGET \$0.5M</p>
 <p>SOLID WASTE</p>	 <p>STORMWATER</p>
<p>NO CHANGE</p>	<p>INCREASE \$1.95/MONTH</p>
<p>2024 UTILITY OPERATING BUDGET \$4.3M</p>	<p>2024 UTILITY OPERATING BUDGET \$2.7M</p>
<p>2024 UTILITY CAPITAL BUDGET \$2.3M</p>	<p>2024 UTILITY CAPITAL BUDGET \$0.09M</p>

TOTAL UTILITY BUDGET

2024 UTILITY OPERATING BUDGET **\$29.3M**
 2024 UTILITY CAPITAL BUDGET **\$11.5M**

TOTAL MONTHLY IMPACT ON A RESIDENTIAL RATE PAYER



**TAX INCREASE
\$10.49**



**UTILITY FEE INCREASE
\$8.67**

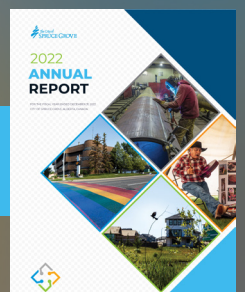
= \$19.16 PER MONTH

Based on average single family detached home with an assessed value of \$395,150, consuming 14 cubic metres of water per month with a one inch water meter.



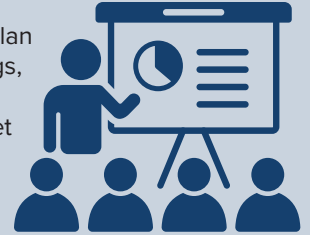
**2022-2025
Strategic Plan**

**2022
Annual Report**



WHAT ARE THE NEXT STEPS?

Budget 2024 will be presented to City Council as part of the 2024-2026 Recommended Corporate Plan at a Governance and Priorities Committee Meeting on November 6-9, 2023. Following these meetings, City Administration will amend the plan based on the Committee's direction. The revised plan will be presented to City Council for final approval on December 4, 2023. At this time, the City's 2024 budget is also approved; however, the property tax rates for 2024 are not finalized until the following spring when the actual growth in property assessment values is known and the Education, Meridian Housing Foundation, and Designated Industrial Property Requisition tax rates are set.



HAVE A QUESTION ON THE BUDGET?

Have a question about the 2024-2026 Recommended Corporate Plan? You can register in advance to ask a question in person during the public question and answer period during the Governance and Priorities Committee meeting on November 6, 2023, or you can submit a question to be asked on your behalf.



IN PERSON

To ask a question in person, please register in advance by emailing cityclerk@sprucegrove.org or calling 780-962-7615 before noon on November 6. When registering, please provide the question you intend to ask. In-person attendees will have two minutes to ask their question.

SUBMIT A QUESTION

Alternately, you can submit a question to be asked on your behalf by emailing cityclerk@sprucegrove.org. Questions will be accepted until the close of the question-and-answer period at the Governance and Priorities Committee meeting on November 6. One question per person is permitted.

Questions may be answered during the meeting or may be referred to Administration for further research. In all cases you will receive a reply to your question.

 The cover of the 2024-2026 Recommended Corporate Plan, featuring a collage of images related to community and industry, with the title 'RECOMMENDED CORPORATE PLAN 2024-2026' and the website sprucegrove.org/CorporatePlan at the bottom.

The full 2024-2026 Recommended Corporate Plan will be available November 2, 2023 at sprucegrove.org/Agenda.



sprucegrove.org/CorporatePlan