

# City of Spruce Grove Draft Recovery Framework

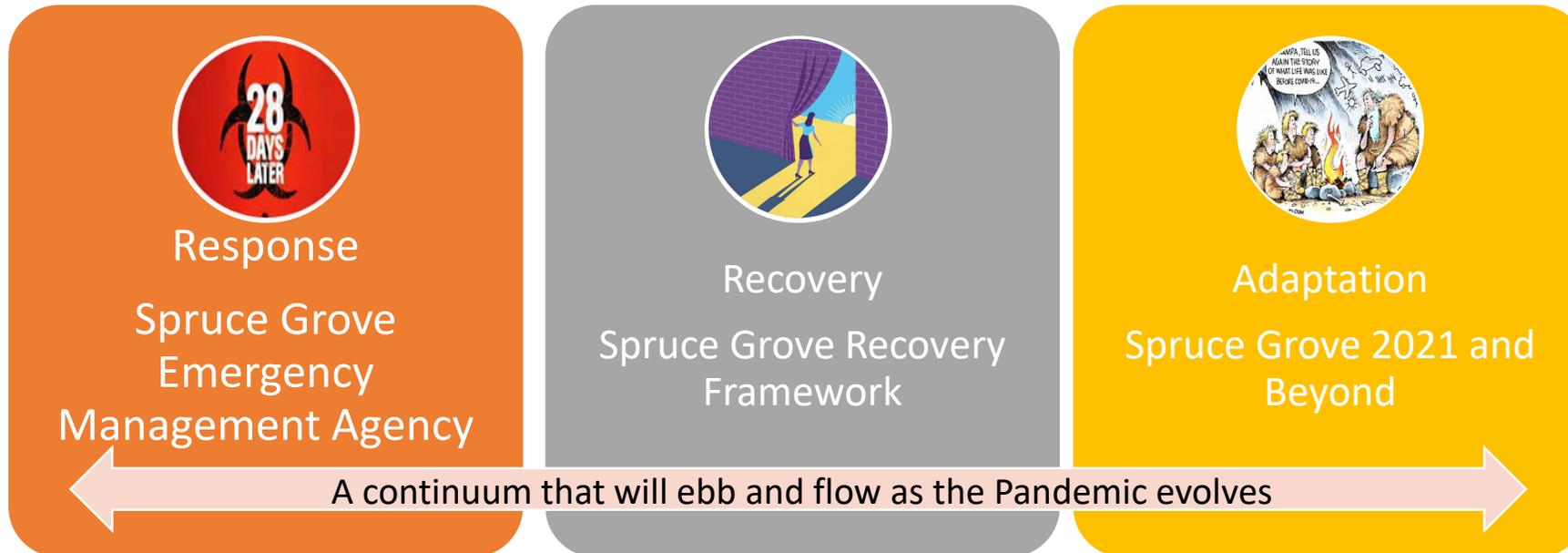
May 19<sup>th</sup>, 2020

# Where Are We Today?

- COVID-19 has interrupted world economies and impacted every citizen across the globe on all facets of life not seen in modern history
- Emergency Management response has become the “new normal”
- Moving from Response to Recovery is uncharted territory with this level of impact; what will the future “normal” look like is still an unknown
- Establishing a framework to enable recovery in the City of Spruce Grove provides a foundation to build out the new normal and a more resilient, sustainable municipality.

# What Can a Recovery Framework Enable?

- Building from the response, it enables a path forward that is agile as it builds to community outcomes greater than those of pre-pandemic



# The Recovery Framework Strategic Approach

- The City's Draft Recovery Framework sets out an approach that informs a continuum of plans and actions intended to achieve short to long term outcomes
- Three Key Themes
  - Governance – easing regulatory burden
  - Economic – stimulating economic activity
  - Community – strengthening the social fabric
- Incorporating
  - The Where – Focus areas for greatest return/benefit
  - The What: Actions for creating the greatest effect
  - The How: Engagement with stakeholders at the provincial, regional and local scale to maximize capacity, reach and effect
  - The When: Short term (3-6 months); Medium Term (6-18 months); Long Term (>18 months)

# What Informs the Draft Recovery Framework?

- Key Considerations
  - Alberta's Economy – implications beyond COVID-19
  - City of Spruce Grove – balancing business, community and resident needs with a financial sustainable foundation
- Principles
  - Comprehensive approach to economic and community development supported with good governance and responsive decision making
  - Inclusive of partnerships across a multitude of sectors and locations to enable optimal community level outcomes concurrently to recognizing capacity to delivery
  - Transparency and coordination of processes and objectives that will inform the Framework and the ensuing actions
- Risks
  - Uncertainty of the intensity and duration of the pandemic creates economic and social conditions that are unstable in turn impacting the strategic and operational approach of City administration actions

# A Sampling of Recovery Actions

- Economic:
  - Immediate – Short term: easing business restrictions - sign relaxation, patios expansion; stimulus capital submission to the Province of \$16.5 million (50/50 cost share)
  - Medium – Long term: Resiliency Strategy development with Edmonton Global; City's Fiber Optic Broadband Strategy; Tri Sub-Regional Plan
- Community:
  - Immediate – Short term: increasing access to mental health supports; creating community capacity to support vulnerable populations; launching SeniorConnect and HelpSeeker platforms
  - Medium – Long Term: increasing wellbeing and resiliency through social connections; expansion and promotion of NeighbourNetworks
- Governance and Administration:
  - Immediate – Short term: tax rate decrease; deferral of tax and utility payment for 3 months
  - Medium – Long term: business efficiency - City View implementation; effective deployment of city resources: manpower, infrastructure, service models; Municipal Development Plan